Dear friends,

It gives me great pleasure to release this year’s Community Benefit Report on behalf of Hospital for Special Surgery. This report highlights the many educational, clinical, and research programs we have developed to serve our local, national, and international communities. Caring for our community is one of our core values, and we continue to create innovative solutions to ensure that everyone who would benefit has access to our unparalleled expertise in orthopedics, rheumatology, and rehabilitation.

We continue to expand the reach of our programs through both local outreach and digital media. Our most recent Facebook Lupus Chat reached 11,000 people with lupus in the local community and around the world, providing needed support and information. In June, HSS’s Asian Community Bone Health Initiative won an Honorable Mention Award from the Healthcare Association of New York State for a bilingual exercise program provided in senior centers in predominantly Chinese-speaking neighborhoods.

In today’s complex and multicultural world, collaboration is key to any truly impactful accomplishment in the community. HSS collaborates with local, national, and international partners to address key public health concerns and enhance wellness in underserved communities.

We are proud of what we have accomplished, and we look forward to continuing to lead efforts to elevate care and access to care for patients in our local community and around the world.

LOUIS A. SHAPIRO
President and CEO

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ON THE COVER: Participants in a yoga class through the Asian Community Bone Health Initiative demonstrate yoga poses. Read more about the Asian Community Bone Health Initiative and other HSS community programs on page 9.
About Hospital for Special Surgery

Since its establishment in 1863, Hospital for Special Surgery (HSS) has become a global leader in orthopedics, rheumatology, and rehabilitation. A commitment to a culture of excellence, innovation, and exceptional care—even in the midst of constant changes in the healthcare environment—has ensured our continued success.

A hallmark of our approach is making sure that people from all backgrounds have access to the world’s best orthopedic and rheumatologic care. HSS fortifies public health efforts by communicating information, delivering comprehensive services, and forging partnerships with other organizations who are as dedicated as we are to helping members of the diverse communities we serve to achieve optimal health. Toward this end, our passionate staff utilizes their skills and expertise beyond our walls, not just within them.

In addition to excellent patient care, HSS features a vigorous program of basic science and clinical research. The efforts of our investigators have improved our ability to understand and treat orthopedic and rheumatologic disorders—knowledge that has helped not only the patients we see in New York City, but people around the world who receive advanced care based on research findings we have generated.

To train the future leaders in orthopedics and rheumatology, HSS offers highly competitive residency and fellowship programs. Many of the trainees who graduate from our programs take what they’ve learned at HSS to other states and countries to improve the quality of musculoskeletal care around the world.

The dedication of Hospital for Special Surgery to delivering exceptional patient care based on research, education, and innovation has garnered accolades for our success and kudos from our patients.

HSS is nationally ranked #1 in Orthopedics and #3 in Rheumatology in association with NewYork-Presbyterian Hospital in the U.S. News & World Report “Best Hospitals” survey (2014-15). The Hospital has been among the top ranked hospitals for Orthopedics and Rheumatology for 23 consecutive years.

HSS is the first hospital in New York State to receive Magnet Recognition® for Excellence in Nursing Service from the American Nurses Credentialing Center three consecutive times. The Hospital has also been cited as having one of the lowest infection rates in the country.

HSS was named a 2013 Guardian of Excellence Award winner by Press Ganey Associates, Inc., which recognizes top-performing facilities for patient satisfaction, employee engagement, physician engagement, and clinical quality performance. We won the award for our extraordinary results in the Patient Satisfaction category.

Pictured above: Hospital for Special Surgery is located on the Upper East Side of Manhattan.
SERVING OUR DIVERSE COMMUNITY

Our commitment to providing extraordinary patient care extends beyond the walls of the Hospital.

Our immediate community lies within the boundaries of New York City’s Community Board 8, which extends north from 59th Street to 96th Street and east from Fifth Avenue to the East River. Beyond that zone, the primary service area of HSS includes the five boroughs of New York City.

Our secondary service area includes the suburban communities of Westchester County, Connecticut, Long Island, and New Jersey.

Medically underserved patients receive care through our outpatient clinics—a commitment to those in need that began when the Hospital was first founded in the mid-19th century. Many seek relief of pain or restoration of mobility that returns their ability to participate in activities of daily living and enhances their quality of life.

The patients we see often have complex and chronic disorders, such as cerebral palsy, rheumatoid arthritis, lupus, and scoliosis. These disorders are best managed at a specialized medical center with the history, expertise, and commitment found at HSS.

FINANCIAL ASSISTANCE

The Hospital’s Financial Assistance Program ensures the provision of quality healthcare to patients of all backgrounds across the United States. We carefully take into account the ability of each patient to pay.

The Hospital extended our program beyond the state-mandated level of 300 percent of the federal poverty level to include patients whose income is at or below 500 percent of the federal poverty level. We have also extended our policy to consider a patient’s insurance co-pay, deductible, and co-insurance when considering eligibility for a discount. In addition, in 2013, HSS increased the number of Medicaid managed care plans in which we participate from two to four.

HSS BY THE NUMBERS

More than 26,000 HSS outpatient clinic visits

HSS OUTPATIENT CLINICS: ENSURING ACCESS TO CARE

HSS has more than 25 specialty clinics serving the medically underserved, including those focusing on the Hip/Knee, Sports and Shoulder, Spine, Adult Scoliosis, Metabolic Bone, Physiatry, Pain Management, Foot and Ankle, Hand, Brachial Plexus, Neurology, Rheumatology, Dermatology, Adult and Pediatric Limb Lengthening, Skeletal Dysplasia, Pre-surgical Screening, and the Comprehensive Arthritis Program. General Pediatric Orthopedic Clinics address pediatric needs for a variety of orthopedic conditions. Additional specialized pediatric clinics address the needs of children with scoliosis, cerebral palsy, lupus, juvenile rheumatoid arthritis, limb lengthening, spina bifida, osteogenesis imperfecta, child foot, child hand, and clubfoot.
Commitment to the Community

Different members of the community have different needs, depending on factors like age, gender, socioeconomic status, ethnicity and other demographic factors. HSS is sensitive to the varying needs of the communities we serve and has developed a number of specific initiatives. While health needs may differ from one resident to the next, our goal is the same: to empower communities and improve public health by disseminating information, providing services, and leveraging resources through partnerships.

HSS has formed two new committees to provide oversight and leadership of community benefit activities:

The HSS Community Benefit & Services Committee of the Board (CBSC) is a volunteer committee dedicated to providing oversight and advice on community program initiatives consistent with the HSS mission and strategic plan, and identifying and leveraging opportunities for resources in areas of need. The committee—chaired by Board of Trustees member Anne Ehrenkranz with leadership from Laura Robbins, DSW, Senior Vice President, Education & Academic Affairs—is comprised of HSS Board members, HSS medical staff, and members of community based organizations.

The HSS Community Programs & Services Committee (CPSC) includes HSS interdisciplinary staff and community partners and reports to the CBSC. This committee was formed to provide leadership, expertise, and advisement on existing and new HSS community programs and services—while ensuring collaboration between departments and community partners, alignment with the institution’s mission and strategic plan, and compliance with State and Federal reporting requirements. This committee will focus on the following areas:

- Aligning key measurable outcomes demonstrating the Hospital’s reach and impact on a broader scale
- Ensuring community programs address health disparities
- Encouraging partnerships internally and externally
- Evaluating program mix
- Sharing expertise

In 2013, the CPSC conducted an assessment of HSS community programs to help (1) facilitate collaboration and shared resources between departments, especially those offering similar programming, (2) guide the development of key measurable outcomes demonstrating HSS’s reach and impact on the community, and (3) identify areas for expansion and enhancement of the Hospital’s community services and programs. HSS offers more than 25 community programs and services to diverse communities throughout New York City and nationally and reaches a target audience that spans a lifetime. In an effort to
assess the impact these programs have on the community, a wide variety of outcomes measures are being collected, including participant satisfaction, knowledge change/gain, intent to change behavior, and changes in self-efficacy, behavior, self-management skills, and health outcomes.

HSS: STAMFORD OUTPATIENT CENTER

In keeping with the Hospital’s strategy to extend more HSS services to patients in their local communities, HSS is extending the reach of its community benefit activities to Stamford, Connecticut.

The Hospital for Special Surgery Stamford Outpatient Center, an 18,000 square foot site that includes physician offices, advanced imaging, and special procedure services, opened on February 2, 2015. Along with exceptional clinical services, HSS will implement several education and outreach programs focused on musculoskeletal care and lifestyle management.

KEEPING THE COMMUNITY IN MOTION

In partnership with local and national groups, the Hospital’s community programs promote health education, support, and outreach services, with the goal of enhancing the mobility and quality of life of our community.

Education to Improve Public and Patient Health

HealthConnection: Hospital for Special Surgery’s Good Health Newsletter informs the community about the latest information and research in musculoskeletal health. HealthConnection has expanded its reach through publication on the HSS website.

HealthConnection Fast Facts is our online health education newsletter designed to provide the public with fast, current, and accurate information about musculoskeletal and general health, and is available on the HSS website.

Integrative Care Center (ICC): The Hospital offers public education programs, private classes, and alternative care services under the supervision of HSS.
Nursing Community Education Outreach: HSS nurses lead educational workshops for older adults at local senior centers to help them develop self-care knowledge and provide self-management support strategies on issues important to seniors.

Public & Patient Education: HSS offers a wide variety of programming and practical information on musculoskeletal conditions and other health and wellness topics for patients and the general public through community education programs, lectures, workshops, support groups, publications, and a patient education library.

Focusing on Musculoskeletal Health

Musculoskeletal Wellness Initiatives: Osteoarthritis and osteoporosis wellness initiatives were developed to raise awareness of, provide education about, and reduce the impact of these diseases in older adults. Free or low-cost education and exercise programs aim to improve fitness, increase mobility, decrease pain, and enhance quality of life.

Encouraging Safe Exercise

Exercise Wellness Program: For people who have completed their formal physical therapy regimen and choose to continue under the guidance of therapists at the HSS Joint and Mobility Center.

Osteofitness, a group exercise mat class, was developed especially for patients with osteoporosis or osteopenia. The classes follow the HSS Rehabilitation Department’s 5-Point Program, focusing on posture, flexibility, strengthening, weight-bearing, and balance.

Pre-Season Football Medical Screening: HSS teamed up with the Public School Athletic League to offer public high school students screenings that include, but are not limited to, orthopedic screening, flexibility testing, and body fat percentage assessment—all provided at no cost.

Support for People with Chronic Musculoskeletal Conditions

Living with RA is a monthly support and education program for HSS patients with longstanding rheumatoid arthritis (RA). The group features RA-related lectures, and is followed by a support group.
facilitated by a clinical social worker and rheumatology nurse. Rheum to Heal is an online narrative journal where people affected by rheumatic diseases can share their experiences, thoughts, and feelings through poetry, prose, artwork, and photography. Rheum to Heal, available through a free subscription, accepts submissions from patients with arthritis, autoimmune diseases, pain disorders affecting joints, and osteoporosis, as well as the healthcare professionals who care for them.

The Early RA Support and Education Program focuses on early intervention for people with newly and recently diagnosed RA by providing essential RA-related group support and education. The group meets monthly and is co-led by a clinical social worker and rheumatology nurse.

The Myositis Support and Education Group meets monthly to help patients cope with the disease, reduce isolation, and increase understanding of inflammatory myopathies. A monthly newsletter is sent to all group members.

HSS Speaker’s Bureau matches professionals to organizations around New York City to present educational programs on various topics, such as elder abuse, diabetes, heat safety, osteoporosis, and arthritis.

The Greenberg Academy of Successful Aging develops and implements health education and exercise programs focused on the interests and needs of people age 65 and over.

VOICES 60+ Senior Advocacy Program assists ethnically diverse HSS patients, age 60 and older, with arthritis and related orthopedic conditions by providing essential RA-related group support and education. The group meets monthly and is co-led by a clinical social worker and rheumatology nurse.

The Myositis Support and Education Group meets monthly to help patients cope with the disease, reduce isolation, and increase understanding of inflammatory myopathies. A monthly newsletter is sent to all group members.

The Scleroderma, Vasculitis, and Myositis Center Education and Support Forum features disease-specific talks by expert healthcare professionals, followed by a social work-facilitated support and discussion hour. It is open to community members and to HSS patients.

Caring for Children and Families

Leon Root, MD Pediatric Outreach Program is a community-based musculoskeletal screening program, conducted in New York City schools, and is designed to prevent long-term musculoskeletal disorders and severe joint disability in children living in medically underserved communities.

SNEAKER® (Super Nutrition Education for All Kids to Eat Right) provides culturally sensitive nutrition education to New York City children and their families residing in underserved communities.

Improving Health Among Older Adults

HSS Speaker’s Bureau matches professionals to organizations around New York City to present educational programs on various topics, such as elder abuse, diabetes, heat safety, osteoporosis, and arthritis.

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The Myositis Support and Education Group meets monthly to help patients cope with the disease, reduce isolation, and increase understanding of inflammatory myopathies. A monthly newsletter is sent to all group members.
conditions. The program’s goal is to enhance the medical care experience and improve quality of life by helping older adults navigate and access the care, community resources, and health education they need.

**Helping People with Lupus**

**Charla de Lupus/Lupus Chat®** is a national program offering underserved communities with lupus (including African American and Spanish speakers) and their families peer health support and education, through multiple levels of intervention.

**LupusLine®** is the only national telephone peer support program offering one-to-one emotional support and education for people with lupus. The program links people who need the service with trained volunteers who have lupus or who are family members of someone with lupus.

**The SLE Workshop**, ongoing since 1985, is one of the country’s longest-standing support and education groups for people with lupus. The program offers monthly meetings at HSS for individuals with lupus, their families, and friends.

**Reaching the Asian-American Community**

**HSS Asian Community Bone Health Initiative** aims to improve the quality of life of at-risk older adult members of the New York City Asian community by helping them stay active and better manage chronic bone and joint diseases through exercise classes and educational workshops.

**LANtern® (Lupus Asian Network)** is the only national support and education program designed specifically to serve Asian Americans with lupus and their loved ones through its national SupportLine (available in Cantonese and Mandarin) and other related initiatives.

**Assisting with Access to Care**

**VOICES Medicaid Managed Care Education Program** provides bilingual (English/Spanish) education, support, and advocacy to help patients and the community understand and navigate insurance options under Medicaid managed care.

**Reaching the International Community**

**The Foundation of Orthopedics and Complex Spine (FOCOS)** is a non-profit organization that was established by Oheneba Boachie-Adjei, MD, chief emeritus of the Scoliosis service. The organization’s mission is to provide comprehensive, affordable orthopedic and spine care to people in medically underserved areas—primarily in Ghana, West Africa—through an international network of volunteer nurses, surgeons, and other medical providers. HSS supports this humanitarian work by offering employees 40 hours per year of paid time-off for humanitarian service projects.

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**HSS ASIAN COMMUNITY BONE HEALTH INITIATIVE WINS HONORABLE MENTION**

The Asian Community Bone Health Initiative won an honorable mention as part of the HANYS (Healthcare Association of New York State) Community Health Improvement Award. The Award, established in 1997, recognizes outstanding initiatives designed to improve the health and well-being of communities and is presented to facilities and programs that target specific community health issues, demonstrate leadership, collaborate among diverse groups, and achieve quantifiable results.
Progress in improving the lives of people with rheumatologic and musculoskeletal disorders would not be possible without basic scientific, translational, and clinical research. HSS benefits from a strong history of basic science investigation, a large patient volume for clinical trials, and multidisciplinary collaboration between scientists, physicians, and surgeons. In 2014, we supported more than 100 research projects at HSS with $34 million of funding.

Examples of research projects in 2014 include:

**Getting a Handle on Pediatric Knee Injuries:** HSS researchers conducted the first study of its kind to evaluate the rate of pediatric anterior cruciate ligament (ACL) reconstruction, and found that the rate of surgeries had risen nearly three-fold between 1990 and 2009. In another study, HSS investigators developed an activity rating scale called the HSS Pediatric Functional Activity Brief Scale (HSS Pedi-FABS). In developing the scale, they found that soccer was the most common activity contributing to ACL tears in children treated at HSS, followed by lacrosse, basketball, football, and skiing. The results were published in the *American Journal of Sports Medicine*.

**Assessing Weight Changes After Joint Replacement:** Many people who have joint replacement intend to lose weight after the surgery. Researchers from HSS analyzed weight change after surgery in nearly 7,000 patients who had...
“As physicians, we should convey to our patients having joint replacement surgery the importance of maintaining good health and an appropriate weight, and we should help them in any way we can to achieve this goal.”

— Geoffrey Westrich, MD, senior investigator and director of research, HSS Adult Reconstruction and Joint Replacement Service

knee and hip replacement. While most did not experience a weight change, those who gained weight had poorer outcomes, and those who did manage to lose weight experienced better outcomes, as measured by pain, function, and activity levels in the two years after the surgery. The findings were reported at the 2014 annual meeting of the American Academy of Orthopaedic Surgeons.

Does Smoking Cause Rheumatoid Arthritis? Smoking has been shown to be an environmental risk factor for the development of RA. The Rheumatology Research Foundation is now funding investigations at HSS to better understand this link. Smoking has been shown to activate a family of molecules known as ROCKs. HSS scientists previously found that abnormal activation of ROCKs occurs in mice in which arthritis has spontaneously developed. They also discovered that ROCK-inhibiting drugs reduced the development and severity of arthritis in mice.

A New Center for Clinical and Population Health Research

The new HSS Healthcare Research Institute serves as the academic home for clinical and population health research. The Institute manages the Hospital’s institutional patient registries that collect patient information (including tissue samples, clinical observations, and self-reported outcomes); serves as a resource to elevate clinical research at HSS through career development and education; and expands HSS’s population health research to have the greatest impact on the future of musculoskeletal care delivery.

Federal Network Created to Accelerate RA and Lupus Drug Development

HSS became a network partner in the first Accelerating Medicines Partnership in Rheumatoid Arthritis and Lupus (AMP RA/Lupus) Network, which is funded by the National Institutes of Health and a number of private organizations. Network members will integrate data from multiple genome-wide analytic approaches to generate a comprehensive understanding of the mechanisms of tissue damage in RA and lupus, with the ultimate goal of identifying and validating the most promising biological targets for the development of new drugs and diagnostics.

HSS developed the SNEAKER program in 2003 in response to the childhood obesity epidemic. SNEAKER is a nutrition and physical activity education program that provides children and families with essential knowledge about healthy eating and physical activity.

Topics include the importance of whole grains and fiber, physical activity, appropriate portion sizes, information on fast foods, and how to incorporate healthy beverages, protein, dairy, and healthy snacks into the diet.

The program also sends a weekly bilingual (English/Spanish) newsletter home to parents to educate them about what their children learned in school, so they can help foster healthy changes for the entire family. Community partners, especially the New York City public school system, have played an integral role in SNEAKER.

Since its inception, SNEAKER has reached over 11,000 children and adults. Participants have reported healthy behavior changes, such as increasing the intake of fruits and whole grains and reducing dairy fat and whole milk consumption.
Even when a hospital is ranked number one in its field, there is always room for improvement. HSS has long had a council dedicated to ensuring quality care. In 2011 a new council—the House Staff Quality and Safety Council (HQSC)—was formed by residents, fellows, and physician assistants (PAs) who wanted to contribute their input on topics related to patient safety and quality.

Residents are asked to attend a meeting at least once, and the meetings take place every six weeks. The HQSC has worked on numerous quality improvement initiatives, under the guidance of the Quality Coordinating Committee and the Hospital’s Quality Department—its supervising bodies —and with the support of the Academic Training staff. Most recently, the HQSC has focused on creating standardized communication practices for handing off patient care from one provider to another.

The Council aspires to improve the quality and consistency of patient hand-offs and has reviewed areas of improvement on evenings and weekends, while using systems such as in the electronic medical record to facilitate hand-offs.

Another recent initiative that has taken flight as a result of the Council’s meetings is the early identification of “foot drop,” a potential complication of joint replacement surgery that results from nerve damage and renders patients unable to raise an ankle or toes. While uncommon, it may become irreversible, adversely impairing quality of life and mobility. Patients who are identified as experiencing neurological deficits that put them at risk for foot drop can be treated early to prevent it from becoming permanent.

At HSS, members of the HQSC identified the assessment of peripheral neurologic deficits (nerve problems in the legs) as an area for improvement. The residents developed a “foot drop algorithm” to be used by anyone working with these patients: physical therapists, nurses, PAs, residents, fellows, and attending physicians. They hope to implement the algorithm in 2015 as part of a Hospital-wide continuing education program.

The house staff and PAs are the ‘boots on the ground.’ We’re in the prime position to identify the kinds of issues that affect patient care and can be improved.”

—Alexander McLawhorn, MD, senior resident and chair of the HQSC
Investing in the Community through Effective Partnerships

The success of HSS’s community-focused efforts would not be possible without strong, effective collaborations with our partners. Active community partnerships include:

### CLINICAL/ACADEMIC PARTNERSHIPS
- Asian American/Asian Research Institute, City University of New York
- Burke Rehabilitation Center
- Charles B. Wang Community Health Center
- Chinese Community Partnership for Health, NewYork-Presbyterian/Lower Manhattan Hospital
- Clinical Translational Science Center, Community Engagement Core, Weill Cornell Medical College
- Gouverneur Healthcare Services, New York City Health and Hospitals Corporation
- HSS China Orthopedic Education Exchange
- Mt. Sinai Medical Center, Adolescent Health Center
- NewYork-Presbyterian/Morgan Stanley Children’s Hospital at Columbia University Medical Center, Pediatric Rheumatology Service
- NewYork-Presbyterian/Columbia University Medical Center – The Mens Clinic at Audubon Clinic
- NewYork-Presbyterian/Weill Cornell Medical Center – Health Outreach® Program
- NewYork-Presbyterian Hospital
- Silberman School of Social Work at Hunter College
- SUNY Downstate Medical Center’s Asian Pacific-American Medical Students Association
- Translational Research Institute for Pain in Later Life (TRIPLL)
- University of Delaware
- Weill Cornell Medical College, Department of Psychiatry

### COMMUNITY-BASED ORGANIZATION PARTNERS
- All Community Adult Day Centers
- Arthritis Foundation – NY Chapter
- Asian Health and Social Service Council
- Brown Gardens Assisted Living Facility
- Children’s Aid Society
- Chinese American Planning Council
- Community Health Network
- Dorot, Inc.
- East Harlem Community Health Committee (EHCHC)
- East Side Council on Aging (ESCOTA)

“Programs like the Greenberg Series allow us to get out into the community, to listen and respond to their concerns, and ultimately improve both the reception and delivery of good orthopedic care.”
—Grant Shifflett, MD, HSS fifth-year orthopedic resident

HSS understands the importance of training doctors of the future to be compassionate medical experts who have strong communication skills and are sensitive to their patients’ medical needs, especially given the growth of the aging population and the prevalence of chronic conditions in this group. Maintaining optimal communication, however, can be challenging when treating older adults.

The Resident Geriatric Training Program was launched in 2009 to improve the communication of third-year orthopedic surgery residents with older patients, while also empowering older patients to become better advocates and partners in their own healthcare. The program includes meetings with the Program Coordinator—a licensed social worker—where the residents discuss their approach to caring for older patients.

Residents also make presentations to participants of the HSS Greenberg Academy for Successful Aging.

Evaluations have demonstrated that the program was able to sensitize residents to the needs and issues of older adults by increasing their knowledge about their issues, fostering positive attitudes toward these patients, and expanding an awareness of their own perspectives toward aging.
HSS has teamed up with the Public Schools Athletic League (PSAL), an organization that promotes student athletics in the public schools of New York City, to offer free pre-season health and fitness screenings conducted at HSS. The goal is to ensure that student athletes are fit to play before the football season begins.

A diverse medical team comprised of sports medicine physicians, physical therapists, and athletic trainers conducts an extensive medical screening of the athletes to ensure they can play safely and maximize their performance in the upcoming season. During football season, doctors are available to see students at a special weekly clinic at HSS.

The evaluation tests a variety of different skills, including upper and lower body strength, core strength, flexibility, and balance. It also assesses the athlete on their personal and family medical history to identify factors that may put a player at higher risk for injury or medical issues during the season. The top priority of the medical staff is injury prevention, rather than response after an injury has already occurred.

“We believe we are meeting a need in the community, and it gives Hospital for Special Surgery the chance to provide a valuable service.”
—James Kinderknecht, MD, Primary Care Sports Medicine Service

“We can only accomplish our mission of meeting the needs of our community through partnerships and collaboration with organizations who share our values and commitment to the people we serve.”
—Laura Robbins, DSW, Senior Vice President, Education & Academic Affairs
Community Investment by the Numbers

HSS 2013 Community Benefit Spending by Category

- **Financial Assistance**
  HSS assists patients who are unable to pay for their hospital services and those with limited or no insurance coverage.

- **Medicaid Subsidy**
  Costs associated with services provided by HSS to patients who are covered under Medicaid insurance that exceed the reimbursement provided by the Medicaid program.

- **Health Professions Education**
  Supports the cost of training residents and fellows.

- **Research**
  Net expense of supporting research programs that work to improve patient outcomes and quality of life.

- **Community Health Improvement Services**
  Supports costs associated with various community-based initiatives.

What is Community Benefit?
Community benefit includes programs or activities that respond to an identified community health need. These programs must seek to achieve one of the following objectives:

- Improve access to health services
- Enhance public health
- Advance medical or health knowledge
- Relieve or reduce burden on government or other community efforts

Community Investment by the Numbers

$63.3 million of spending on community benefits and services in 2013*

- **Health Professions Education**
  $35 million

- **Research**
  $12.9 million

- **Community Health Improvement Services**
  $2.6 million

- **Financial Assistance**
  $4.2 million

- **Medicaid Subsidy**
  $8.6 million

* As reported in the Hospital’s 2013 IRS Form 990 filing.
FOR MORE INFORMATION

For more information about Hospital for Special Surgery’s community education, support, and outreach programs, please call (212) 606-1057 or visit us on the web at www.hss.edu.

You can also find us on Facebook, Twitter, YouTube and LinkedIn by searching for “HSpecialSurgery.”

HSS Community Benefit & Services Committee of the Board of Trustees

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